

Do you want to improve relations between African countries as well as between Africa and Europe?

Do you want to broaden your horizons with a European Master's degree and be part of an international network of administrative experts in Africa and Europe?

Do you want to improve the capabilities of African and European public actors to cooperate internationally?

Are you looking for an opportunity to enhance your career chances in the field of International Cooperation?

Do you want to adapt international cooperation projects to meet the real local needs?

Then the career-integrated African-European Master's programme **Public Management in International Cooperation**, developed and run by African and European universities, is made for you!

MASTER OF ARTS | PUBLIC MANAGEMENT IN INTERNATIONAL COOPERATION

What is this Master's programme about?

The Master's Programme Public Management in International Cooperation – Designing African-European and Intra-African Relations (PMIC) is all about **improving the capabilities of local, regional, and international mainly public actors** working in African-European or Intra-African relations to cooperate internationally.

Often at the start of an international cooperation project (IC project), there is good will on all sides. Somehow, the implementation does not lead to the success that all aspire to. International experts believe this is due to a huge knowledge gap between partners: The international partners, though well versed in their respective own administrative systems, lack the **knowledge of the administrative system of the other partner**, and the means to manage these differences. We call this the **public administration gap**.

Another major problem impeding the success of IC projects is the way they are realised. While overall goals and aims of IC projects are well described, their implementation falls short of the high expectations, sometimes even leading to the opposite result. This causes frustration on all sides, thus damaging international relations instead of enhancing them. We call this the **implementation gap**.

This Master's programme aims at **bridging these two gaps**: Students will be able to develop strategies to manage the differences between international partners, and they will be able to overcome impediments to the success of international cooperation projects by identifying and managing the challenges of their implementation.

1 st semester		2 nd semester		3 rd semester		4 th semester	
attendance 12 days	distance 3 ½ months	attendance 11 days	distance 3 ½ months	attendance 12 days	distance 5 ½ months	attendance 11 days	distance 5 months
September/ October		January		May/June		November/ December	
Kehl (Germany)	project work	Addis Ababa (Ethiopia)	project work	Dakar (Senegal)	project work	Stellenbosch (South Africa)	online colloquia Master's thesis

Schematic course of Studies

What's so special about this Master's programme?

The **career-integrated** PMIC Master's programme has been developed in close cooperation with **partner universities in Germany, Ethiopia, Senegal, and South Africa**, namely the University of Applied Administrative Sciences Kehl, the Ethiopian Civil Service University in Addis Ababa, the Centre Africain d'Études Supérieures en Gestion (CESAG) and the Université Cheikh Anta Diop (UCAD) in Dakar, and Stellenbosch University nearby Cape Town. The programme is run by the University of Kehl, Germany, in close cooperation with its partners.

The two-year study programme taught in English and partly in French **simulates work in an IC project**. Students from Western, Eastern and Southern Africa as well as from Europe will come together in four 12-day attendance phases at different places in Europe and Africa. In the distance phases in between, they will continue to work in small internationally mixed groups on tasks given to them in the attendance phases.

The concept of cooperation also applies to the teachers: The study materials are prepared by mixed teams of experts from Europe and different African regions. **African-European mixed teaching teams** conduct the lessons in the attendance phases and supervise the work of the student groups.

On the content side, the study programme will **cover in nine modules the multiple capability facets needed for working in international cooperation**: The ability to compare different governance patterns in the global multi-level system, the knowledge of public policy approaches and their implementation, knowledge and skills in public management, the practice of development cooperation, change management and capacity building and public financial management. An overarching module is dedicated to intercultural competence and conflict transformation. A methodological module prepares the students for writing their Master's thesis.

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Will the Master's degree be recognised by international partners?

The Master's study programme has been accredited by the German national accreditation council. The Master's degree given by the University of Kehl, Germany, will thus automatically be recognised throughout the European Union and in many other countries of the world.

This sounds great! What are the requirements for me to apply?

We are happy you are asking. Please apply, if you have

- a university degree based on at least 180 ECTS credits or six semesters of study (preferred fields of study: administrative, legal, social, political or economic sciences),
- at least two years of work experience in international cooperation, in public administration, or in relation to one of these fields,
- a good command of the English language (at least level B2 of the Common European Framework of Reference for Languages).

The study programme always starts with the winter semester of each year in September. The application period is between January and March (for the exact dates please refer to the PMIC homepage).

Please be aware that tuition fees amounting to 4,500 Euro per semester are going to be charged. Students also have to cover travel and accommodation expenses to and during the attendance phases. However, there are scholarship schemes in place for which you may apply. These scholarships may cover the tuition fees in full, so that your studies could practically be free of charge. Non-repayable grants for travel expenses are also available.

Where can I find more detailed information?

It is great you are interested! Have a look at the PMIC homepage (www.hs-kehl.de/pmic) or send an e-mail to PMIC@hs-kehl.de. The team will gladly answer any questions you may have.

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